

Westminster Health & Wellbeing Board

Date:	5 January 2016
Classification:	General Release
Title:	Westminster Joint Health and Wellbeing Strategy refresh 2017-2020
Report of:	Cllr Rachael Robathan, Chair of Westminster Health and Wellbeing Board
Wards Involved:	All
Policy Context:	Health and Wellbeing Board
Financial Summary:	NA
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1. Executive Summary

- 1.1 Westminster's first Joint Health and Wellbeing Strategy (JHWS) - *Healthier City, Healthier Lives* - is now due for a refresh. The strategy was established to run between 2013-2016 and since its publication there have been several key national, sub-regional and local policy changes that impact on the way local partners work and will work in the future. The paper sets out some early issues for the Board to consider and advise on.

2. Key Matters for the Board

2.1 The Health and Wellbeing Board is asked to:

- Reflect on the context and timetable for refreshing of the current Joint Health and Wellbeing Strategy for Westminster, *Healthier City, Healthier lives* and provide a steer on direction; and
- Begin to consider themes of interest that are within the power and remit of the Health and Wellbeing to advance, resolve and facilitate.

3. Background

- 3.1 The current joint health and wellbeing strategy for Westminster runs to 2016 and, like many other localities, the Westminster Health and Wellbeing Board is seeking to refresh the strategy for the period 2017-2020.
- 3.2 The refresh of the strategy will be taking place in the context of continued austerity – dwindling finances in the public sector combined with greater pressures to deliver quality services to an increasing and changing population will influence how we deliver services. *City For All, Shaping a Healthier Future, Out of Hospital Strategy* and the *Better Care Fund* programmes will all be underpinning the principles and strategic vision of the Joint Health and Wellbeing Strategy refresh to ensure a strategic approach which puts prevention, integration, collaboration, independence and community resilience is at the heart
- 3.3 Health and care devolution agreement signals a future where Westminster can be part of a devolved London and enjoy specific devolved flexibilities and powers delegated at borough level to effect change and accelerate reform where it is needed in the system. However, to get to the stage where full delegated powers and budgets are bestowed on the capital and Westminster there is much work to do to prepare. This is where the Health and Wellbeing Board, through its Joint Health and Wellbeing Strategy and day to day role, can provide robust and meaningful system leadership and set and drive delivery of clear system level outcomes, foster stronger alignment and collaboration between partners to realise a shared vision for the wellbeing of Westminster people.
- 3.4 The recently published *Delivering the Forward View: NHS Planning Guidance 2016/17* provides an opportunity for the NHS and local government to come together to produce a local health system Sustainability and Transformation Plans (STP) to take help realise the NHS Five Year Forward View. STPs would set out the area's ambitions and vision for the local population. The Joint Health and Wellbeing Strategy will need to be refreshed in parallel and be linked closely with the development of Westminster's STP to ensure a shared vision across the local health economy.

4. Refreshing Healthier City, Healthier Lives for 2017-2020

- 4.1 Refreshing *Healthier Cities, Healthier Lives* will be an opportunity for the Board and partners to set out specific and targeted actions they can individually and collectively take to achieve positive improvements in health and wellbeing outcomes for the Westminster's communities.

- 4.2 The Board may wish to identify a small number of priorities based on evidence of need – such as young people and mental health, dementia and prevention – and within them a deliverable package of actions based on evidence of what works that can be implemented by partners to affect real improvements in outcomes. Such an approach could enable the Board to exercise real systems leadership by giving direction to, and holding commissioners and providers to account for their performance, meeting local needs and spend.
- 4.3 The changing demography and corresponding needs and demands for public services in the borough presents unique health and care challenges and opportunities. In recognition of this, the Board is developing the primary care needs modelling projection tool to assist with forward planning and commissioning the right services at the right time for local people. The analysis resulting from this project could feed into a refreshed strategy for Westminster.

5. Ways of working and accountability

- 5.1 Westminster City Council, Central London and West London CCG officers will lead on day to day activities for refreshing of the Health and Wellbeing Strategy, with the recently appointed Tri-borough Health and Wellbeing Programme Manager. The Cabinet Member and Chair of the Health and Wellbeing Board and the Vice Chair will provide high level strategic steer.
- 5.2 Work to refresh the strategy for Westminster could be divided into the following:

Phase 1: January – March 2016, updating Health and Wellbeing Board on 17 March

- **Evidence analysis** – identify need, service provision and gaps.
- **Theme development** – working with Cabinet Member, Health and Wellbeing Board, Service areas, stakeholders and service user groups to identify themes for framing the refreshed strategy.

Phase 2: March – May/June 2016, updating Health and Wellbeing Board on 26 May

- **Agreeing** – finalising content themes and priorities
- **Draft strategy**
- **Engagement** - workshops and online engagement with Health and Wellbeing Board, stakeholders, residents, governing bodies in the CCGs and local authority to review themes and draft strategy.

Phase 3: June – September, reporting to Health and Wellbeing Board on 16 September (including public consultation findings)

- **Consultation** – a formal public consultation on draft strategy
- **Implementation plan**

Phase 4: September – November, obtaining final sign off from Health and Wellbeing Board on 17 November 2016.

- **Finalise strategy and sign off** – with Cabinet Member, Health and Wellbeing Board, Westminster Cabinet and Executive Management Team, CCG governing bodies and Chairs.

5.4 Some areas for consideration and steer at the Board's meeting on 21 January 2016 could include:

- Would the desired overall approach of a refreshed strategy be a whole systems one focusing on how priorities can be met collaboratively by partners and components of the Westminster health and care economy;
- What does ownership of the final refreshed strategy look like? How would shared ownership work and what would it entail in terms of driving implementation in the future?
- Priorities to consider for the refreshed strategy that will enable the Board to exercise real systems leadership by giving direction to, and holding commissioners and providers to account for their performance, meeting local needs and spend;
- Consideration of the proposed timeline set out in paragraph 5.3.

6. Legal Implications

6.1 Section 196 of the Health and Social Care Act 2012 requires that the Health and Wellbeing Board prepare Joint Strategy Needs Assessments ("JSNAs") and Joint Health and Wellbeing Strategies for meeting those needs identified in the JSNA.

6.2 Implications completed by Rhian Davies, Chief Solicitor.

7. Financial Implications

Not at this time.

**If you have any queries about this Report or wish to inspect any of the
Background Papers please contact:**

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